



## Appropriate Structures and Mechanisms of Risk-sharing in a Nursery Plan

-- Challenges for the Occupational Pension System of Japan --

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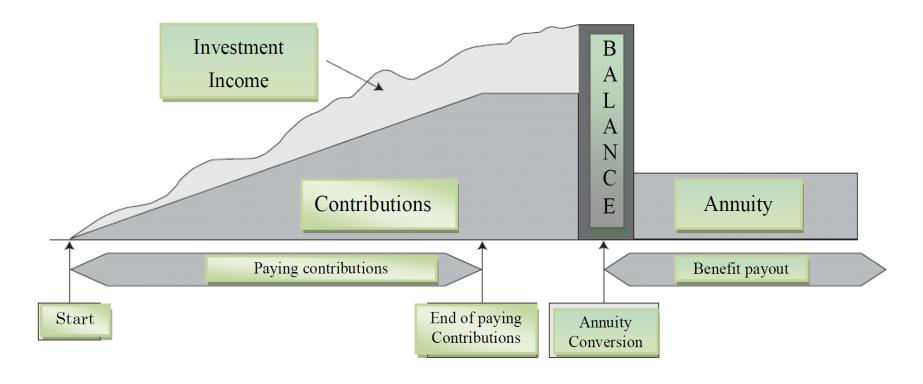




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# 1-1. Characteristics of a stylized Nursery Plan



A sequential combination of DC and DB

### 1-2. Differences from a CB plan

#### A) Negative indexation:

- not allowed to a CB plan (in the case of Japan)
- allowed to a Nursery plan

#### B) The annuity conversion rates:

- may deviate from market interest rates in a CB plan
- <u>cannot</u> deviate in a Nursery plan

#### C) The accumulation phase and the payout phase:

- financially <u>not</u> separated in a CB plan
- completely separated in a Nursery plan

#### 2-1. Risks in the accumulation phase

- The funded statuses of individual accounts will diverge significantly.
  - Some generations might be lucky, but other generations might not.
  - Participants are extremely vulnerable to the market shocks close to the annuity conversion.
- So-called <u>life cycle strategies</u> provide very limited protection.
- In a Nursery plan the possibility of smoothing out the imbalance remains.
  - since the accumulation phase has a collective DC feature

### 2-2. Risks at annuity conversion

- It is ruled out to apply <u>smoothed</u> interest rates as the basis of the annuity conversion.
  - when intergenerational risk-sharing is precluded
- How much risk-margin should be charged when converting to annuity?
  - The stronger the requirements on benefit protection are, the heavier the risk margin have to be.
  - The risk of so-called adverse selection has also to be given proper consideration.

### 2-3. Risks in the payout phase

- Three sources of the risks:
  - 1. interest rate risk
  - 2. the basis risk of the liability hedging strategy
  - 3. macro longevity risk
- A strict asset-liability matching strategy has to be implemented.
  - if the employer does not bear investment risk
  - The expected investment return thus tends to become lower than ordinary DB plans.

# 2-4. The risk of annuitisation from the standpoint of participants

She may die before attaining age 65+m:

$$\overline{a}_{\overline{m}|} + {}_{m|}\overline{a}_{65}$$

- she will then lose the capital invested for covering the *personal* longevity risk
- Then, at the time of annuity conversion she will recognize:
  - she has lost control of the corresponding capital

## 3-1. A levelling-off mechanism (or warranty of the capital)

- The imbalance in the funded status is beyond the efforts of individual participants.
- A possible levelling-off mechanism may be:
  - a. construct a special buffer fund (SBF)
  - b. average RoR > prescribed maximum,
  - ⇒ the surplus shall be left in the SBF
  - c. average RoR < prescribed minimum,
  - ⇒ the shortfall shall be covered by the SBF

### 3-2. Cost of warranting the principal

- The cost of warranting the principal is said to be modest.
  - A WG of the JSCPA reported this consideration with some empirical evidence.
  - But it holds <u>only when</u> the employer bears the risk in extreme cases.
- This mechanism would inevitably lower the expected RoR.
  - if the employer did not bear the corresponding risk and there were no chance of arbitrage

## 4-1. Significance of the market shocks close to annuity conversion

year t year t+1 year t+2

n-th generation	2	4	annuity →		
(n+1)-th generation		2	4	annuity →	
(n+2)-th generation			2	4	annuity →

### 4-2. The liability-hedging portfolio

- The liability-hedging portfolio (LHP) is composed of zero-coupon TIPS with appropriate maturities.
- Generally, the LHP is age-dependent since:

$$L_{t+1} = \exp\{-\sum_{k=1}^{65-n} r_{t+k}\} (\overline{a}_{15|} + \overline{a}_{65})$$

• The most conservative stance on real interest rate risk may be assuming  $r_{t+k} = 0$  for all  $k=2, 3, \cdots$ .

## 4-3. Virtual borrowing and lending of the LHP of elder generations

- 1. Virtual borrowing and lending of short-term government bonds:
  - A) short positions for younger generations
  - B) long positions for elder generations
- 2. Younger generations can thus overcome the budgetary constraints.
- 3. No need of actually constructing the GB portfolio.
- 4. This is economically equivalent to the implicit relationship assumed in traditional DB plans.

### 5-1. Spending improvement quotient

= Self - insurance cost - Insurance cost
Insurance cost

$$=\frac{\overline{a}_{|\overline{n}|} - (\overline{a}_{|\overline{m}|} + |\overline{a}_{|65}|)}{\overline{a}_{|\overline{m}|} + |\overline{a}_{|65}|}$$

 By investing W in the annuity instead of constructing the self-insurance portfolio, she can release her wealth equivalent to W x SIQ

### 5-2. Lost control quotient

\_ Insurance cost – PV of the annuity\_certain

#### Insurancecost

$$=\frac{\frac{m}{\overline{a}_{65}}}{\overline{a}_{m}+\overline{a}_{65}}$$

 The amount which she has lost control of by converting one unit of wealth into the annuity

## 5-2. The optimal age 65+m from which longevity risk is pooled

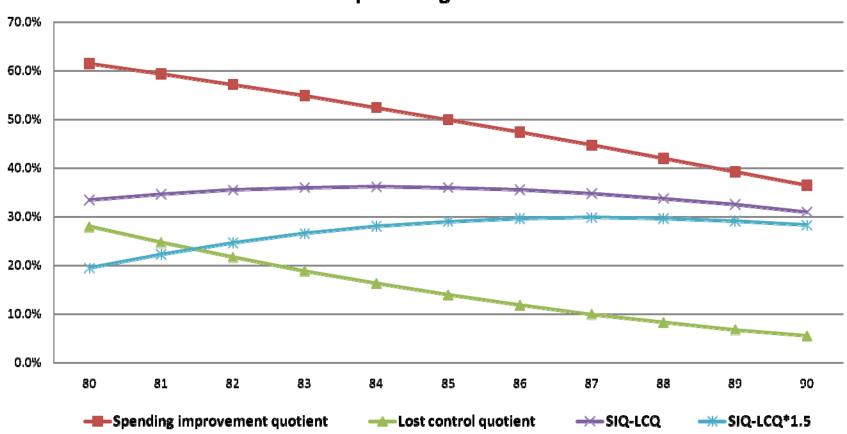
Find the optimal m which gives the maximum value of

$$SIQ - \lambda \times LCQ$$

- The following graphs show the optimal age 65+m for a Japanese cohort with birth year 1947. Expected life at birth is 80.7 years for male and 88.1 years for female. It is assumed that the discount rate is 1.5% p.a.

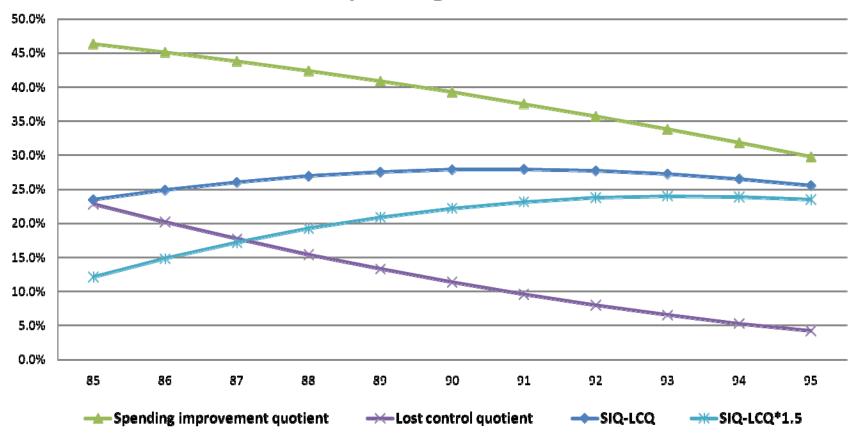
## 5-3. The optimal age 65+m for Japanese male cohort

#### The Optimal Age for Male



## 5-3. The optimal age 65+m for Japanese female cohort

#### The Optimal Age for Female



### 6. Concluding remarks

- Well-designed inter/intra-generational risksharing can make good the inherent shortcomings of DC-like hybrid plans to some extent.
- Welfare of participants is thus enhanced.
- If we expect DC-like hybrid plans to play a reliable role in the overall old-age income security system, these plans should be equipped with appropriate risk-sharing structures and mechanisms.